

Appendix A

Recommendations regarding the Risk Management Strategy resulting from Internal Audit's review of Risk Management

Ref	Recommendation [Categorisation]	Management agreed actions	Update to Risk Management Strategy
1	Risks are assessed on both an inherent and a residual basis. [High] Internal Audit could not verify that some control measures / sources of assurance in place were appropriate or implemented, therefore the risk score (for those risks) does not reflect the current actual risk.	It is not considered appropriate to assess risks on both an inherent and a residual basis, for the same reasons given to and accepted by Members in both January 2004 and February 2010. The issues identified will be addressed as part of the next periodic reviews of risk registers and will also be covered in the training for staff mentioned under 2 below.	Clarification has been added as a final bullet point under paragraph 8.1.2.
2	Risk management training should be delivered to staff. [Medium]	Risk management training for Members, facilitated by Zurich Risk Management, was held on 25 September 2015. Risk management training for staff will be arranged.	Paragraph 9.2.1 already refers to learning and training – no update required.
3	Management of risks is strengthened within the Management Competency Framework. [Medium]		Annex H already refers to the management competency framework incorporating risk management – no update required.
4	A corporate fraud risk register is established in line with the CIPFA Code of Practice on Fraud and Corruption. [Medium]		The Risk Management Strategy does not specifically mention a fraud risk register, but fraud (/corruption) is included in Annex A, The scope of risk; areas to consider – no update required.